Basic Financial Picture of the Research University

**Work of Regular Faculty**
- UG Teaching
- Grad Teaching
- Research (Academic Year)

**Sources of Money**
- State Appropriations & Student Fees, Tuition

**Work of Other Academics**
- Teaching by Lecturers & Grad Students

**Accounting Categories**
- I = “Instruction” ($3.2 Billion at UC)
- R = “Research” ($3.0 Billion at UC)

**On top of the Primary Activities:**
- Instruction, Research, Public Service

**One also has expenditures for Supporting Activities:**
- Academic Support (Libraries, etc.)
- Medical Centers
- Student Services

**As well as Overhead Services:**
- Institutional Support (high level administration)
- Operation & Maintenance of Plant